



*Tax Working Group*  
*Te Awheawhe Tāke*

**Tax Working Group Information Release**

**Release Document**

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**[taxworkinggroup.govt.nz/key-documents](http://taxworkinggroup.govt.nz/key-documents)**

*This paper contains advice that has been prepared by the Tax Working Group Secretariat for consideration by the Tax Working Group.*

*The advice represents the preliminary views of the Secretariat and does not necessarily represent the views of the Group or the Government.*

# BACKGROUND

This slidepack contains a draft tikanga framework which is being developed for the Tax Working Group's Interim Report.

## Context:

- The Tax Working Group's call for public submissions asked: *“How could tikanga Māori (in particular manaakitanga, whanaungatanga, and kaitiakitanga) help create a more future-focussed tax system?”* (see the Future of Tax: Submissions Background Paper).
- The Tax Working Group received 19 submissions from Māori organisations, many of which identified a range of relevant tikanga concepts and indicated interest in participating in the development of a tikanga framework.
- Following submissions, two tikanga-specific hui were held (Wellington and Auckland). The hui identified a significant degree of overlap between tikanga Māori and concepts that many New Zealanders (Māori and non-Māori) would relate to. As a result of the hui, we drafted this high-level tikanga framework.

## Proposed framework:

- The three tikanga from the Group's call for submissions (manaakitanga, whanaungatanga, and kaitiakitanga) sit alongside the concept of Ōhanga (which was recommended through consultation) to form the overarching tikanga concepts. We will continue to test the alignment between these four tikanga concepts and our tax principles.
- The second tier of the framework reflects the four capitals Living Standards Framework (note: we acknowledge that this is not a one-to-one relationship, however, for the purposes of the discussion we have endeavoured to show most primary alignment).
- The third tier draws on concepts from the 2018 Investment Statement (He Puna Hao Pātiki) and aligns them with standard tax principles (note: we acknowledge that this is not a one-to-one relationship, however, for the purposes of the discussion we have endeavoured to show the most primary alignment).
- By weaving together these frameworks, we are aiming to ground the tax system in Aotearoa and reflect values that are intrinsic to 'Te Ao Aotearoa'.
- This is a working draft which we will continue to test and develop with input from a range of tax and tikanga expertise.

TIKANGA



EXAMPLE OF HOW THIS TIKANGA CONCEPT RELATES TO TREASURY'S INVESTMENT STATEMENT 2018  
 (**Managing resources** on behalf of the New Zealand public to raise the wellbeing of New Zealanders now and into the future)

EXAMPLE OF HOW THIS TIKANGA CONCEPT RELATES TO TREASURY'S INVESTMENT STATEMENT 2018  
 (Managing resources on behalf of the New Zealand public **to raise the wellbeing of New Zealanders** now and into the future)

EXAMPLE OF HOW THIS TIKANGA CONCEPT RELATES TO TREASURY'S INVESTMENT STATEMENT 2018  
 (Managing resources to deliver public services needed today, and for sustainable, resilient, and adaptable public finances that will support living standards for generations to come)

(This Tikanga concept encompasses how we attend to the connections between us)

LIVING STANDARDS FRAMEWORK



HE PUNA HAO PĀTIKI  
 Treasury's Investment Statement 2018

**Te Pai o Te Karawhiu**  
 (Efficiency)  
 Momentum for progress

**Tōtika**  
 (Effectiveness)  
 Dynamic balance – reconciling need and opportunity

**Toitū**  
 (Sustainability)  
 Intergenerational prosperity

**Manawaroa**  
 (Resilience)  
 Tenacious resolve and endurance



**Efficiency & Growth**

**Equity & Fairness**

**Revenue Integrity**  
**Compliance & Administration Costs**  
**Fiscal Cost**

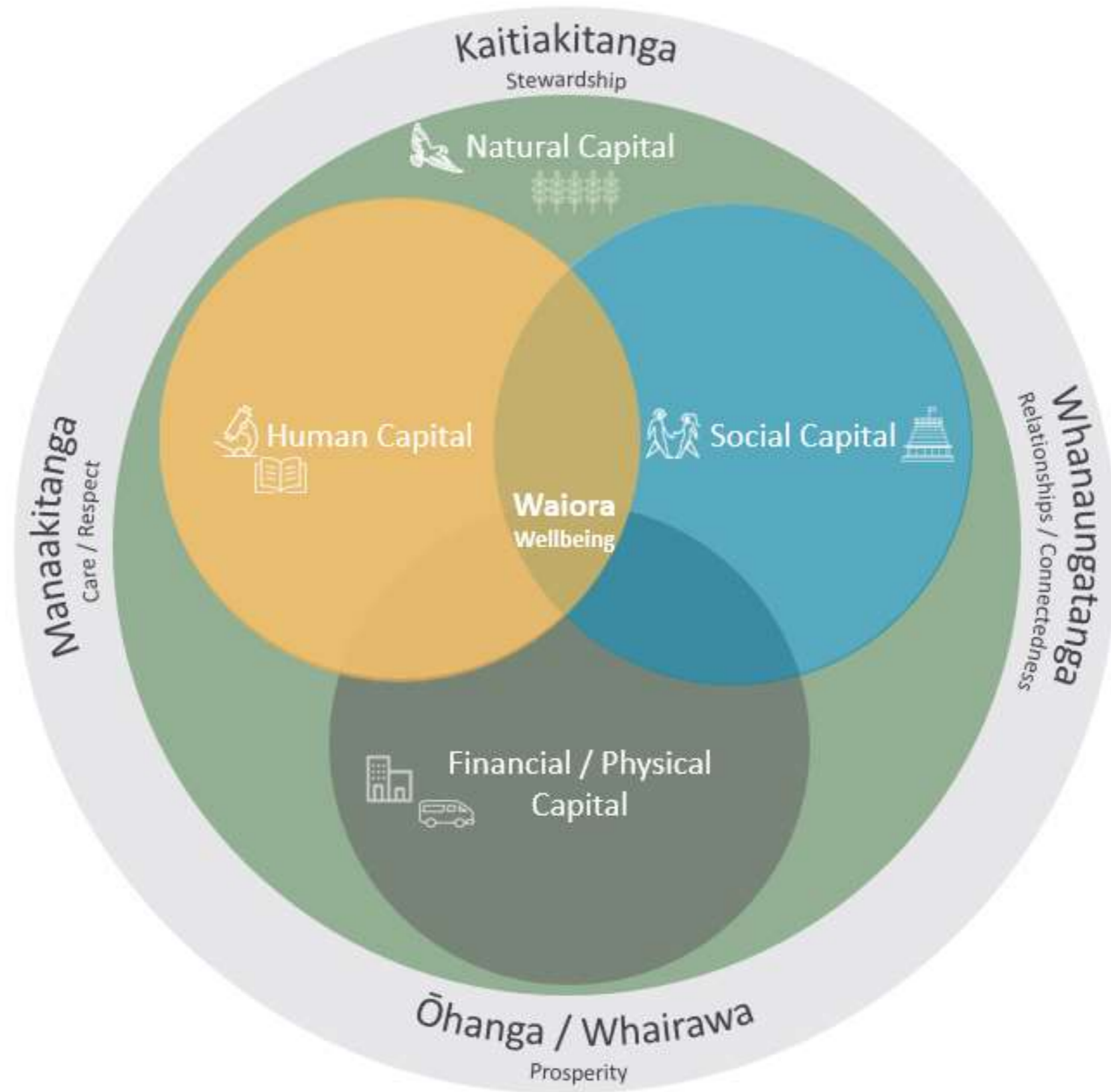
**Coherence**

TAX PRINCIPLES VUW 2009

The TWG secretariat is developing a 'tikanga framework' to enable concepts from Te Ao Māori to support the development of a future-focused tax system. A tikanga framework can enable Māori, as the Crown's Treaty partner, to meaningfully engage in dialogue about the future of our tax system by reflecting key concepts from Te Ao Māori and identifying how they intersect with the existing tax principles and the Living Standards Framework. This enables a common language to consider and debate how core tax principles and concepts could appropriately be applied in Māori contexts.

The tikanga encapsulate some of the highest order goals for our tax system and are concepts that many New Zealanders would relate to. In this sense, by weaving together these frameworks, we are aiming to reflect 'Te Ao Aotearoa'. It also draws on concepts from the 2018 Investment Statement - *He Puna Hao Pātiki*.

This depiction attempts to illustrate the interconnectedness of the Four Capitals (Living Standards Framework) within a potential tikanga framework and indicate how the Tax Principles and concepts from He Puni Hao Pātiki (Treasury’s Investment Statement 2018) are toolkits Treasury and IR access to apply the practical implementation of taxation and resource management in New Zealand.



**Tax Principles (VUW 2009):**

- Efficiency & Growth
- Equity & Fairness
- Revenue Integrity
- Fiscal Costs
- Compliance & Administration Costs
- Coherence

**He Puna Hao Pātiki (Treasury’s Investment Statement 2018):**

- Te Pai o Te Karawhiu (Efficiency) Momentum for progress
- Tōtika (Effectiveness) Dynamic balance – reconciling need and opportunity
- Toitū (Sustainability) Intergenerational prosperity
- Manawaroa (Resilience) Tenacious resolve and endurance